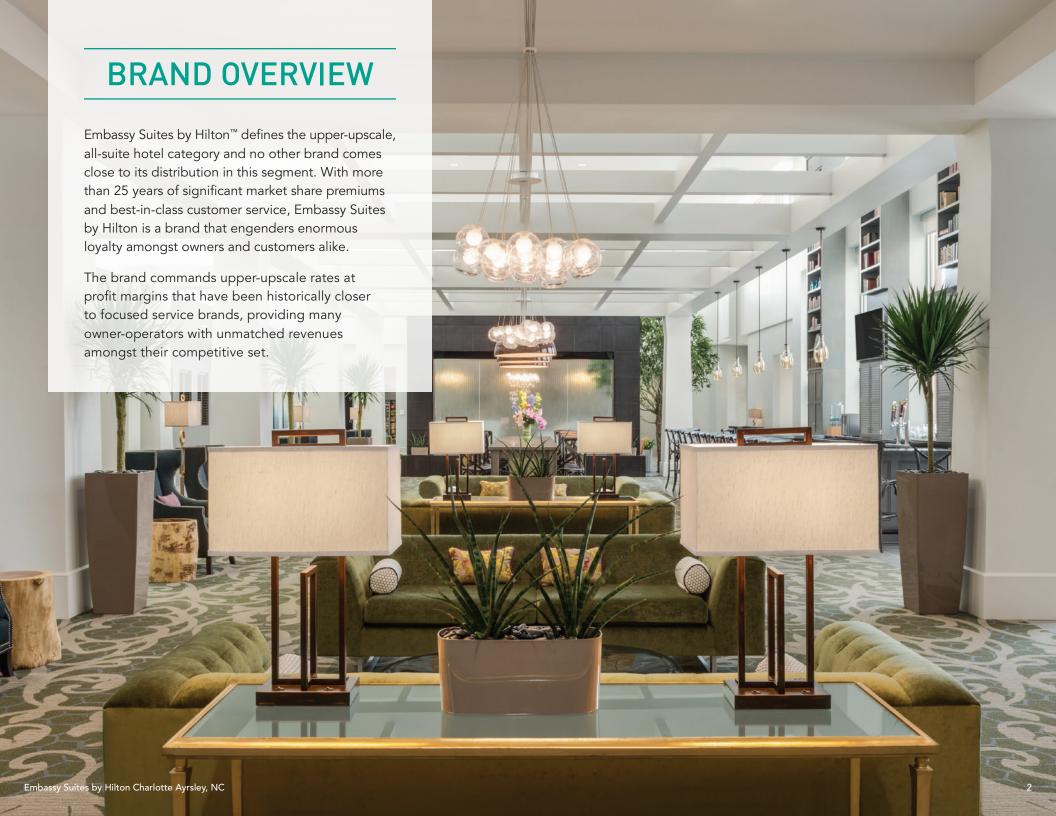


EMBASSY SUITES

by $\textbf{HILTON}^{\scriptscriptstyle{\text{TM}}}$

A FULL-SERVICE EXPERIENCE ON A FOCUSED SERVICE MODEL

United States of America Development Information



WHY EMBASSY SUITES BY HILTON

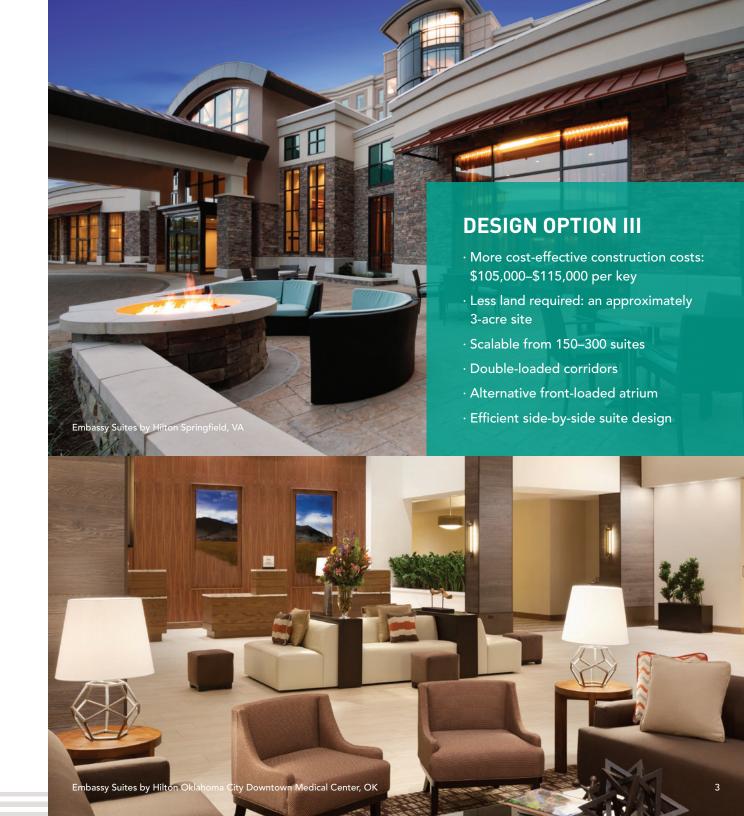
Embassy Suites by Hilton truly defines and dominates its category; more than 70% of all upper-upscale, full-service, all-suite rooms in the U.S. are branded Embassy Suites by Hilton*.

Well-suited to both urban and suburban locations, the brand can deliver strong results in primary, secondary and tertiary markets.

Our flexible "kit of parts" approach to development is ideal for new-builds, conversions, adaptive reuse and mixed-use properties, and our latest new-build prototype — Design Option III — requires less land, uses space more efficiently and lowers construction costs more than ever before.

Embassy Suites by Hilton has won numerous awards and this, combined with our highly consistent offering, has resulted in consistently high loyalty and intent-to-return scores amongst our customers.

*STR Global Census August 2012







EMBASSY SUITES BY HILTON IN NUMBERS





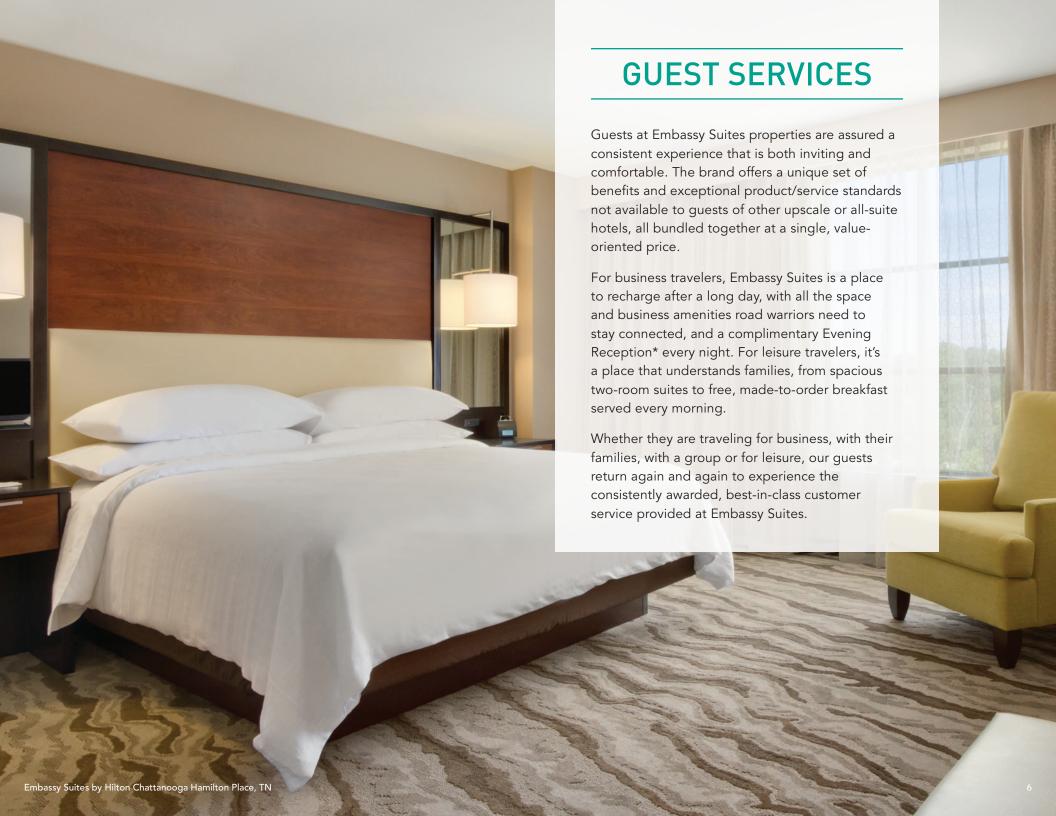


73.0% AVERAGE OCCUPANCY











A WORLD OF POTENTIAL. A WEALTH OF OPPORTUNITY.



Hilton Worldwide is focused on creating opportunities for our owners while building long-term relationships that offer success today and well into the future. With 12 leading brands and hotels in 91 countries and counting, we offer global strength and scale combined with local expertise that is relevant to the many markets we serve. As one of the world's leading global hospitality companies, we understand the importance of taking care of our owners and applying our expertise to create value through the design, construction and operation of a hotel. We also understand the importance of looking ahead, and we remain committed to our owners over the long term.

FOR MORE INFORMATION
OR A DEVELOPMENT CONTACT, VISIT

hiltonworldwide.com/development

HILTON PERFORMANCE ADVANTAGE

Every Hilton Worldwide hotel and resort benefits from the unique system of innovative solutions and advanced technologies known as the Hilton Performance Advantage. Together, these services provide owners with the latest tools, forward-thinking strategies and access to some of the most influential people in the industry to help enhance guest experiences, reward customer loyalty, drive revenue and maximize efficiency of operations. Spanning our entire portfolio of brands, the services that make up the Hilton Performance Advantage deliver cutting-edge support to consistently drive profits and efficiencies. It is a powerful resource for owners and operators, unrivaled in the industry.

Hilton HHonors[™] is our award-winning guest loyalty program. Its 30 million members accounted for more than 45% of all room nights globally at our hotels in 2011, driving more than \$9 billion in revenue.

Hilton Worldwide Sales, with its 700 Team Members around the world, drives high return and revenue through increased negotiating power and higher-level access to more influential accounts and strategic partnerships.

Hilton Reservations and Customer Care provides more than 3,000 highly skilled, multilingual customer service professionals that answer over 34 million calls annually, so you don't have to.

Online Services offers a cost-effective model to ensure your property is front and center online, providing the most convenient digital experience for guests through traditional and emerging online channels.

Revenue Management helps hotels maximize profits with advanced tools, training and analysis to help make smart pricing and inventory decisions while increasing guest satisfaction.

Information Technology utilizes worldclass partners to create best-in-class technology solutions, from core reservation and property management systems to in-room high-speed Internet access and entertainment.

Hilton Supply Management is a one-stop source leveraging the combined purchasing power of our global portfolio to offer competitive value-based pricing on superior products and services.































